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GOVERNMENT OF INDIA MINISTRY OF RAILWAYS (RAILWAY BOARD)

No. ERB-I/2014/23/49

New Delhi, dated: 03.12.2014

ORDER

Ministry of Railways (Railway Board) have decided to constitute a High Level Committee to identify factors, issues and avenues for improving financial health of Indian Railways consisting of the following:-

| | 1. | Shri D.K. Mittal, IAS(Retd), former Secretary to GoI | Chairman |
|----|----|------------------------------------------------------|------------------|
| | 2. | Secretary, Economic Affairs or his Representative | Member |
| (8 | 3. | Adviser (Accounts), Railway Board | Member Secretary |
| | 4. | Chairman & Managing Director, RITES | Member |
| | 5. | Chairman & Managing Director, IRCON | Member |
| | 6. | Chairman & Managing Director, CONCOR | Member |
| | | Managing Director, RLDA | Member |
| | 8. | M/s.Boston Consulting Group (India) Private Ltd | Member |
| | | M/s Mckinsey India | Member |
| | | | |

Ms.Namita Mehrotra, EDF (Resource Mobilization) will be associated on behalf of the Ministry of Railways.

- 2. The Terms of reference of the High Level Committee are as under:-
 - (i) To study the existing revenue structure and avenues for realizing revenue in Indian Railways;
 - (ii) To examine the efficacy and sufficiency of the existing revenue structure and avenues for raising revenues in Indian Railways;
 - (iii) To identify areas in the existing revenue structure for improving revenue;
 - (iv) To identify areas for containing leakage of revenue;
 - To identifying additional avenues for generating and increasing revenues of Indian Railways;
 - (vi) To recommend ways and means for monetization of resources of Indian Railways;
 - (vii) To identify other sources of funding for meeting the long terms modernization, expansion and updation needs of Indian Railways;
 - (viii) To identify avenues for reduction in expenditure;
 - (ix) To identify impediments and suggest remedial measures;
 - (x) Any other recommendation the Committee may intend.
- 3. The Committee should submit its Report by 21st December, 2014. If need be, the Committee may meet on daily basis.
- 4. The Headquarter of the Committee will be at New Delhi.
- 5. Finance (Budget) Directorate of Railway Board will be the Nodal Directorate to coordinate with the Committee and its recommendations.
- 6. Members of the Committee shall be eligible to draw TA/DA as admissible under the existing rules.

(N. Soman)

Joint Secretary (Gaz) Railway Board

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